



2013 ANNUAL REPORT
THE NATIONAL WWII MUSEUM

Final Mission: The USS Tang Submarine Experience
in the US Freedom Pavilion: The Boeing Center



AFTER DIVE PLANE WHEEL

This large wheel controls the angle of the after dive plane. In tandem with the forward dive planes, the after dive planes assist in the surfacing and diving of the submarine.

FOLLOW YOUR ORDERS

- Turning the wheel left or right will adjust the bow down in the right position for the bow. The inclinometer shows the submersible's angle in or out of the water.
- Lower the orders over the inclinometer and watch the inclinometer. Turn the wheel in the direction indicated by the light to transfer the submersible to the proper angle.



The National WWII Museum tells the story of the American Experience in *the war that changed the world*—why it was fought, how it was won, and what it means today—so that all generations will understand the price of freedom and be inspired by what they learn.

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U.S. FREEDOM PAVILION
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Warbirds in the US Freedom Pavilion:
The Boeing Center



A LETTER FROM THE CHAIRMAN



Recently, I turned over the reins of leadership of the Board of Trustees to Richard Adkerson. I had no doubt that the essential work of this board — composed of a diverse mix of leaders committed to preserving our nation’s history — was in extraordinarily capable hands. Known and respected around the globe as the President and CEO of Freeport-McMoRan Copper & Gold, our new chairman is passionate about preserving and passing on the World War II story.

Richard, the other Trustees and the Museum’s professional team are of one mind about the importance of our educational mission. We must always ensure that the buildings we erect or refurbish serve a high purpose, welcoming millions of visitors, inviting discovery and delivering information in engaging ways.

More important than the bricks and mortar is how we capture and pass on the stories, values and lessons from World War II. We employ many weapons in our educational arsenal: immersive exhibit spaces rife with artifacts and archival film clips; military strategy tables; a celebrated 4D movie (produced and narrated by Tom Hanks); conferences featuring top historians; staff outreach to schools and teachers; online access to oral histories; live acts in a USO-style performance hall and behind-the-scenes tours that offer a close look at more prized artifacts.

And while we can, the Museum offers visitors a chance to interact directly with men and women who were part of the war effort. Each is a beloved volunteer — and a special sort of teacher.

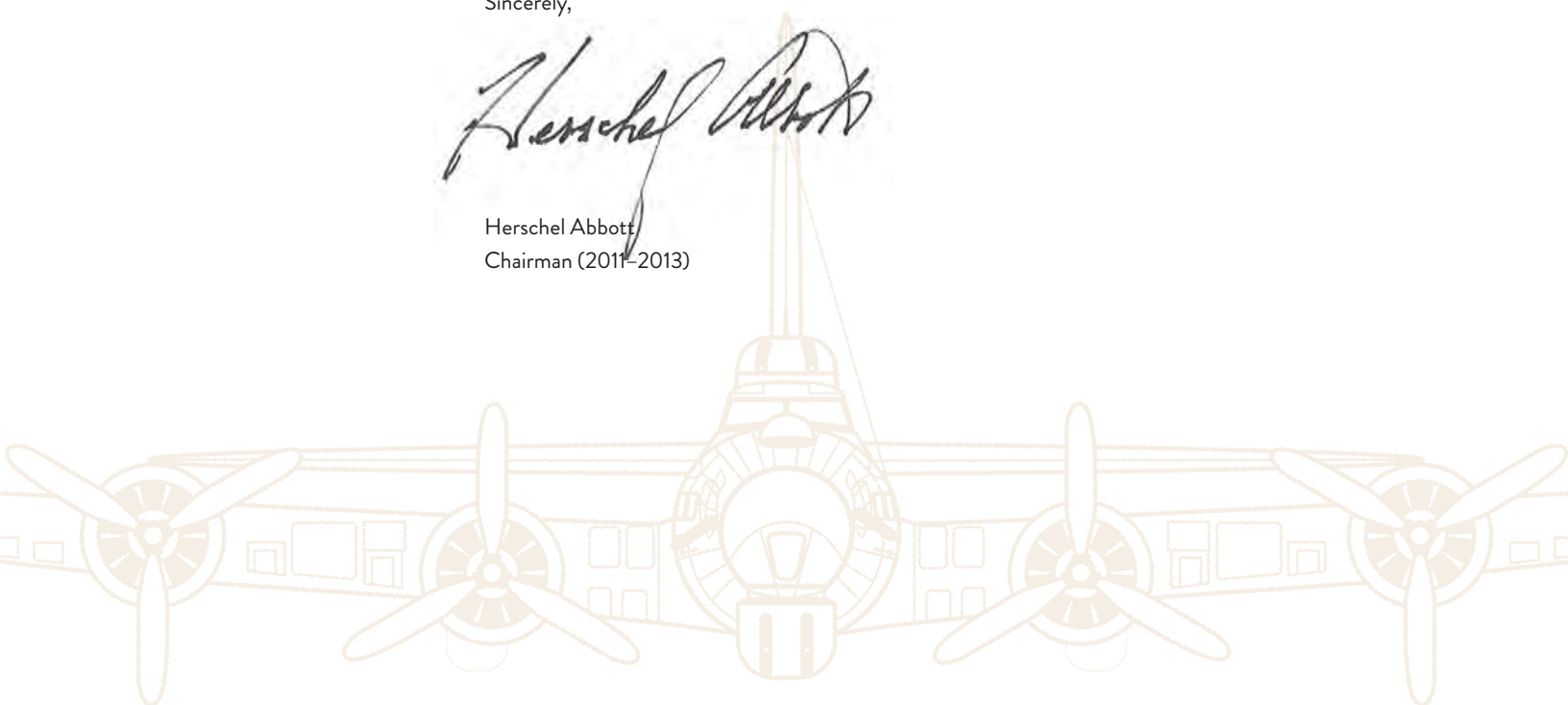
We also recognize that their story must be told to those who will never visit our campus. We are spending significant time and resources both delivering and developing new ways to convey the lessons of WWII to students both near and far, young and not so young.

We are dedicated to making the WWII story compelling and meaningful, paying extra attention to gaining and holding the attention of young people. I hope you will be able to spend time with us soon. We welcome your suggestions and support!

Sincerely,

A handwritten signature in black ink that reads "Herschel Abbott". The signature is fluid and cursive, with a large, sweeping flourish at the end.

Herschel Abbott
Chairman (2011–2013)



A LETTER FROM THE PRESIDENT



The National WWII Museum can take pride in its progress as an exceptionally busy fiscal year comes to a close. We are making big strides in our drive to build a world-class campus that fully explores the American experience in World War II.

The Museum reached a significant milestone the weekend of January 11 – 13, 2013, with the opening of our biggest and boldest exhibition hall to date, the US Freedom Pavilion: The Boeing Center, a towering 26,540-square-foot complex showcasing six iconic aircraft, including “My Gal Sal,” a B-17E Flying Fortress bomber. Among other attractions, the pavilion also features *Final Mission: The USS Tang Submarine Experience*, recalling America’s most highly decorated submarine, and the *What Would You Do?* interactive, which challenges visitors with some of the tough dilemmas that Americans faced in combat or on the Home Front.

We are especially grateful to the late Senator Daniel Inouye for his inspiration and support, as well as Senators Mary Landrieu and David Vitter and the Boeing Company. All played lead roles in providing the financial support that made this stunning pavilion possible.

Meanwhile, work continues elsewhere on the campus. As this annual report goes to press, visitors to the newly opened *Train Car Experience* are gaining a sense of what millions of American servicemembers saw and felt as they departed for training camps and warfronts. And construction of the exterior of the next major pavilion, *Campaigns of Courage: European and Pacific Theaters*, is virtually complete, as we prepare for opening the building’s first phase next fall.

The scale of the campus — and the richness of its contents — would astonish this institution’s founder, my close friend, the late Stephen Ambrose. I believe he would be pleased to see how the the Museum is telling the story of this epic struggle for generations to come.

Sincerely,

A handwritten signature in black ink that reads "Nick Mueller". The signature is fluid and cursive, with a long horizontal stroke at the end.

Gordon H. “Nick” Mueller, Ph.D.
President & CEO



US Freedom Pavilion: The Boeing Center
Grand Opening, January 12, 2013

THE BOEING CENTER



John E. Kushner Restoration Pavilion



IN MEMORIAM: DAVID R. VOELKER

The recent passing of a longtime champion for The National WWII Museum, David Voelker, represented a terrible loss for the Museum family. Generous in spirit and supportive of important civic causes, David was an exceptionally dedicated member of our Board of Trustees, serving from 2000—the year of the Museum’s opening—up until his untimely death in May 2013.

He served as Chairman of the Board from 2004 to 2006, helping to guide this institution through a difficult recovery period after Hurricane Katrina devastated the region and severely damaged the Museum’s capacity for attracting visitors.

David’s optimism and his daily efforts, in conjunction with other Museum leaders, in crafting a post-Katrina financial plan were critical to the institution’s survival and future expansion. In response to his challenge, trustees secured \$10 million in private contributions to match a \$10 million economic development grant provided to the Museum through the Louisiana Recovery Authority.

These funds made it possible for the Museum to advance design and construction of a major pavilion, Campaigns of Courage: European and Pacific Theaters. David Voelker’s untiring efforts on behalf of the Museum honored the memory of his father’s service in World War II and gave him an enduring place in the history of this institution. He is greatly missed.



David Voelker in 2010

Voelker (first from left) at the 2009 grand opening of the Solomon Victory Theater



SOCIETY OF THE AMERICAN SPIRIT: CAPITAL CAMPAIGN DONORS

Through the *Road to Victory: A Vision for Future Generations* capital campaign, The National WWII Museum will tell the entire story of the American experience in World War II. When completed in 2016, this \$325 million expansion project will quadruple the size of the original Museum, adding state-of-the-art program and exhibit space, libraries and archives and collections and conservation space. An endowment campaign will provide long-term funding for educational programs, research and collection of oral histories and future exhibitions.

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MADLYN AND PAUL HILLIARD

Madlyn and Paul Hilliard
 have shared their intense
 interest and love for what The
 National WWII Museum is
 doing through their generous
 commitment to the *Road to
 Victory* Capital Campaign.



Paul, a World War II Marine
 Corps veteran, flew his missions
 overseas in a SBD Dauntless
 aircraft, and he has been a
 dedicated Museum trustee for
 7 years. Since 2006, he has
 made it his mission to help the
 the Museum in acquiring some of the most important weapons of World War
 II. It is his view that "hard objects afford an immediate and lasting connection
 to the war and to the men who flew, drove, or operated the weapons with which
 the war was fought—they turn legend into reality."

Paul and Madlyn have played a significant role in acquiring and restoring several
 of our iconic warbirds, artillery and other macro artifacts. These include a SBD
 Dauntless dive bomber in the US Freedom Pavilion: The Boeing Center and a
 C-47 in the Louisiana Memorial Pavilion, both of which hang dramatically over a
 floor where throngs of visitors gather.

The Hilliards are passionate in their view that observing these artifacts up close
 makes more of an impact than "seeing them on TV or in simulation." Madlyn is
 always impressed by the look on the faces of our youngest visitors, "so focused and
 interested in what they are seeing. They do not get this in a classroom, and it is so
 meaningful for all visitors to learn the price of freedom for our country."

In Paul's words, they are "proud, honored and happy to be a part of a project that
 portrays America at its best, and whatever we have contributed or will contribute
 is given through gratitude more than generosity."

LEGACY SOCIETY

The Dr. Stephen E. Ambrose Legacy Society recognizes those veteran's groups and special individuals who have included The National WWII Museum in their will, trust, life insurance policy, retirement assets, or other estate plans. These gifts support our mission to preserve the history of the American experience during the Second World War. It is with great honor that the Museum recognized and thanks the following Society members for their generous support.

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MYRTIS "JERI" NIMS

Myrtis "Jeri" Nims is the widow of the late Robert E. Nims, founder of Lucky Coin Machine Co. Since his passing in 2000, Jeri has continued to honor her husband's legacy through philanthropy. Robert came to New Orleans when he served with the Merchant Marines in World War II. After the war, he moved to the city and stayed until his death.

When Jeri visited the Museum for the first time she "instantly fell in love." Due to her and her late husband's passion for the arts, she decided to make a donation to support the Robert and Jeri E. Nims Entertainers Hallway, which welcomes all visitors to the Solomon Victory Theater and the Stage Door Canteen in style with large photos of the stars of stage and screen who served in uniform during the war.

She has also named the Jeri Nims Soda Shop, a themed restaurant on the Museum's campus where guests can enjoy house-made milkshakes and sodas as well as a lunch and a breakfast menu that emulates the nostalgia of the WWII era.

Jeri says that her greatest joy comes from using her fortune to help people. Her generosity and enthusiasm for the Museum's mission are invaluable, and she is one of our strongest advocates.



Colonel William G. Yarborough
Hank Zachry
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**We honor those whose lifelong
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to remain anonymous.



*Warbirds in the US Freedom
Pavilion: The Boeing Center*

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The National WWII Museum thanks the following donors whose support made our exhibits, educational programs, outreach initiatives, and commemorative events possible in fiscal year 2013. These generous individuals, many of whom are longtime Museum supporters, help us increase understanding of *the war that changed the world* amongst people of all ages across the nation.

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Members of the CenturyLink team and the Museum's Victory Belles celebrate the grand opening of the US Freedom Pavilion: The Boeing Center.



In 2013, CenturyLink was Presenting Sponsor of one of the biggest events in the Museum's history — the Grand Opening of the US Freedom Pavilion: The Boeing Center.

Clark M. Williams, Sr., CenturyLink's founder and former chairman, is a World War II veteran who built a tiny Oak Ridge, Louisiana, telephone exchange into the telecommunications giant known today as CenturyLink.

Williams took over management of Oak Ridge Telephone Company, which his parents had owned since 1930, when he returned from World War II in 1946. Mr. Williams served in the US Army Air Corps, attaining the rank of Staff Sergeant, working as an aerial engineer at various bases across the United States.

"The essence of The National WWII Museum's mission is to convey the hope and courage of the American spirit" said Glen F. Post, III, the company's CEO & President. "CenturyLink is honored to play a role in maintaining the legacy of those who fought for our freedom in World War II and inspiring all generations to embrace the values and ideals that helped secure our freedom. We want to remind our children that freedom is not free, but requires the continued vigilance and service of every generation. We are proud to partner with The National WWII Museum in this important effort.

SOLOMON VICTORY THEATER SEAT DONORS

The National WWII Museum would like to thank the following donors for purchasing a theater seat in the Solomon Victory Theater to honor or remember a family member, personal friend, or organization. An engraved plaque has been permanently affixed to the arm of the purchased seat to recognize their contribution. Their support helps preserve the stories of World War II for future generations in this one-of-a-kind theater.

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Mr. Martinez (right) with grandson Hugh Breckenridge (left)

BEN A. MARTINEZ, JR.

World War II veteran Ben A. Martinez, Jr. has shared his passion for telling the story of World War II through his generous contribution of 7 named theater seats within the Solomon Victory Theater, which honor the legacy and service of his loved ones.

Ben, a pharmacist with a BS Degree, enlisted as an Army Air Corp Cadet, but opted to go to the Medical Administrative OCS (MAC) and then “Battalion Surgeon Assistant School.” Assigned to the 88th Infantry Division, he replaced one of two doctors in a Battalion Aid Station and he feels that he and the army found a “niche” in one another.

Since 2009, he has made donations for theater plaques in honor of himself, his remarkable brothers, John, José and Urban “U.B.,” who all served in WWII, as well as family members William G. Wegmann and John W. Waters. He most recently named a seat in 2013 in honor of life-long friend and P-51 pilot Frank Roark, whom Ben considered his “protégé.”

Ben says that he “picked up the habit” of being generous from his father, who had a strong sense of family life and was “always giving.” Ben also supports the Museum through his Patriot Circle membership, sponsorship of our annual Victory Ball fundraiser and support of the Museum’s education programs. He enjoys attending the live shows at the Stage Door Canteen and is a regular at the Victory Belles performances.

FLYING HIGH: MILESTONES AND ACHIEVEMENTS

The National WWII Museum is growing - and we're not just talking about the recent additions of the Solomon Victory Theater Complex, the John E. Kushner Restoration Pavilion and US Freedom Pavilion: The Boeing Center. The Museum is expanding our public programming, exhibits, educational outreach, travel programs, nationwide membership program, online offerings, social media presence and general awareness across the country. And we look forward to continuing growth and unprecedented Museum attendance in FY 14.



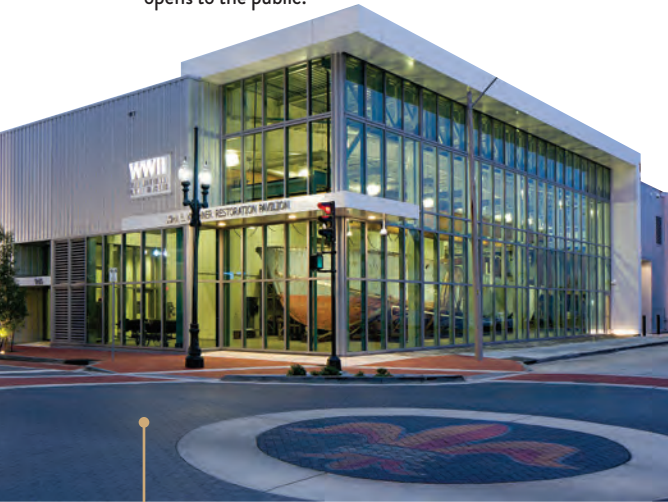


Boeing B-17E Flying Fortress "My Gal Sal"
in the US Freedom Pavilion: The Boeing Center



MARCH 22, 2012:
Campaigns of Courage: European and Pacific Theaters breaks ground.

JUNE 4, 2011:
John E. Kushner Restoration Pavilion,
the home of the PT-305 Restoration Project
opens to the public.



APRIL 18 – JULY 8, 2012:
Special Exhibit:
*Turning Point: The Doolittle Raid,
Battle of the Coral Sea, and Battle of Midway*



2011

JULY 25, 2011:
Portions of Hitler's Atlantic Wall, donated by the Omaha Beach
Museum and made possible by WWII veteran Randolph "Randy"
Richmond, Jr., arrive at the Museum for display.
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2012

JUNE 2 – JULY 8, 2012:
Special Exhibit:
*Snapshots of D-Day: Photographs
of the Normandy Invasion*



JULY 25 – OCTOBER 15, 2012:
Special Exhibit:
*Deadly Medicine:
Creating the Master Race*



NOVEMBER 11, 2012 – JULY 7, 2013:
Special Exhibit:
Guests of the Third Reich: American POWs in Europe



JANUARY 12 – FEBRUARY 17, 2013:
Special Exhibit:
American Heroes: Japanese American World War II Nisei Soldiers and the Congressional Gold Medal



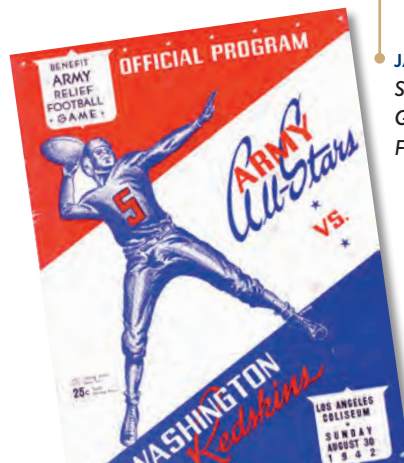
JANUARY 13, 2013:
 The US Freedom Pavilion: The Boeing Center opens to the public.

MARCH 7, 2013:
 After curating a successful exhibit on the role of animals in WWII, Toni Kiser and Lindsey Barnes authored *Loyal Forces: American Animals in WWII* (LSU Press).



JANUARY 13, 2013:
 Students from all 50 US states and the District of Columbia represented their states' contributions to the war in *Salute to Freedom*, part of the grand opening festivities for the US Freedom Pavilion: The Boeing Center.

MARCH 2013:
 The Museum celebrated its most successful one-day attendance level as well as the highest monthly visitation number for any given month in our 13-year history.



JANUARY 26 – MAY 5, 2013:
Special Exhibit:
Gridiron Glory: The Best of the Pro Football Hall of Fame



MAY 11, 2013:
For our first-ever Robotics Challenge, students built robots designed to complete a WWII-themed obstacle course.

MAY 8, 2013 AND MAY 30, 2013:
The US Freedom Pavilion: The Boeing Center was home to lectures by Rick Atkinson and Robert Edsel, both resulting in record-breaking attendance numbers.

JULY 8-20, 2013:

The Museum partnered with National History Day to take a group of high school students to Normandy, France, where each paid tribute to a fallen US soldier.



DECEMBER 2013:
Museum Launches Online Digital Collections

NOVEMBER 11, 2013:

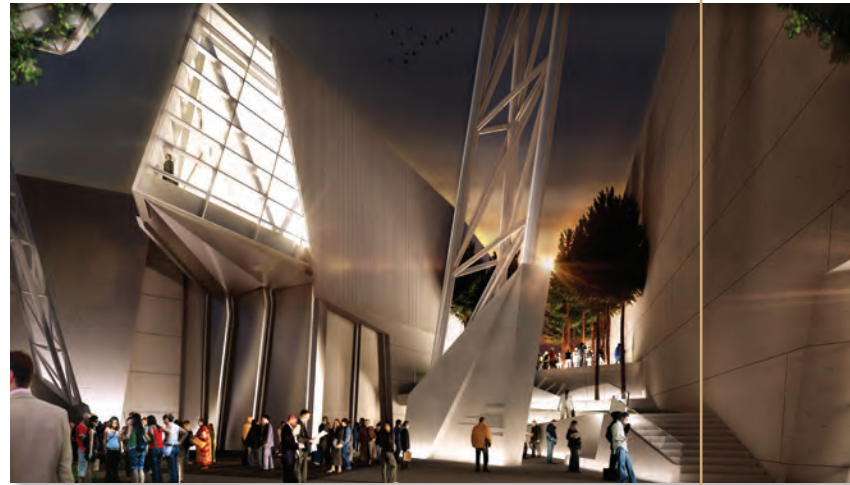
The Train Car Experience opens in the Louisiana Memorial Pavilion – sponsored by the Bobby and Lori Kent Savoie family in honor of Lori's father, Leroy Wayne "Pete" Kent.





2015:
Construction of the Liberation Pavilion Begins

NOVEMBER 2014:
Campaigns of Courage: European and Pacific Theaters Opens *The Road to Berlin: European – Mediterranean Campaign Gallery*



JUNE 6, 2014:
D-Day 70 and the Museum's 14th Anniversary



2014

2015



NOVEMBER 2014:
Museum Launches *My Journey* and *My Collections* Interactive Experiences



SUMMER 2015:
Campaigns of Courage: European and Pacific Theaters Opens *The Road to Tokyo: Asia – Pacific Campaign Gallery*

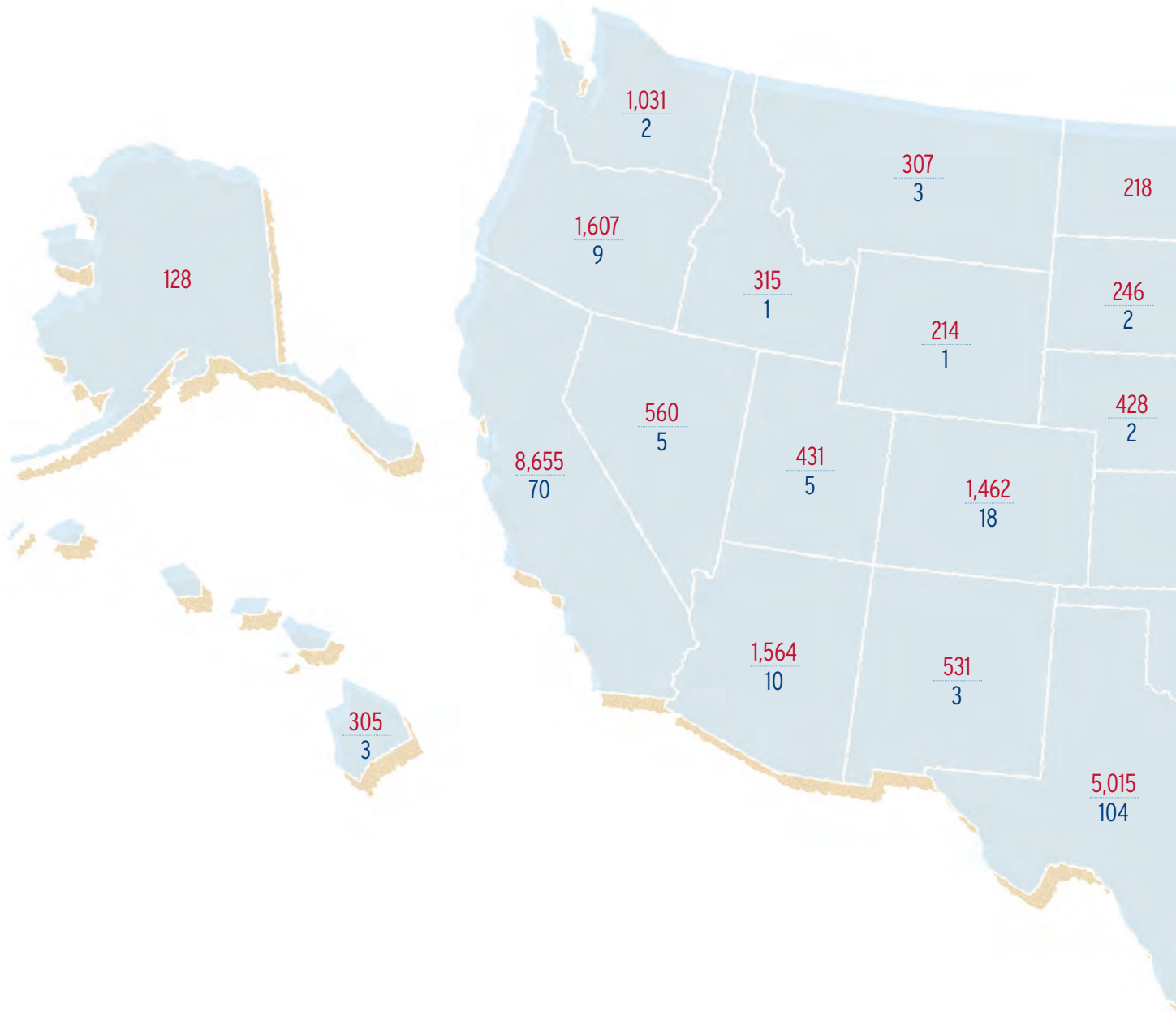


MEMBERSHIP

Charter Members have consistently been the backbone of The National WWII Museum's growth since our expansion began in earnest about 10 years ago and the 2013 fiscal year was no exception. Their dedication helped the Museum raise \$6.1 million in gross operating revenue.

Every year we are inspired by the thousands of Charter Members who evoke the spirit of teamwork demonstrated by the Greatest Generation during WWII.

Their generous contributions are put to use immediately in collecting oral histories, preserving artifacts and providing the basic resources that allowed the Museum to raise its national awareness this past year.



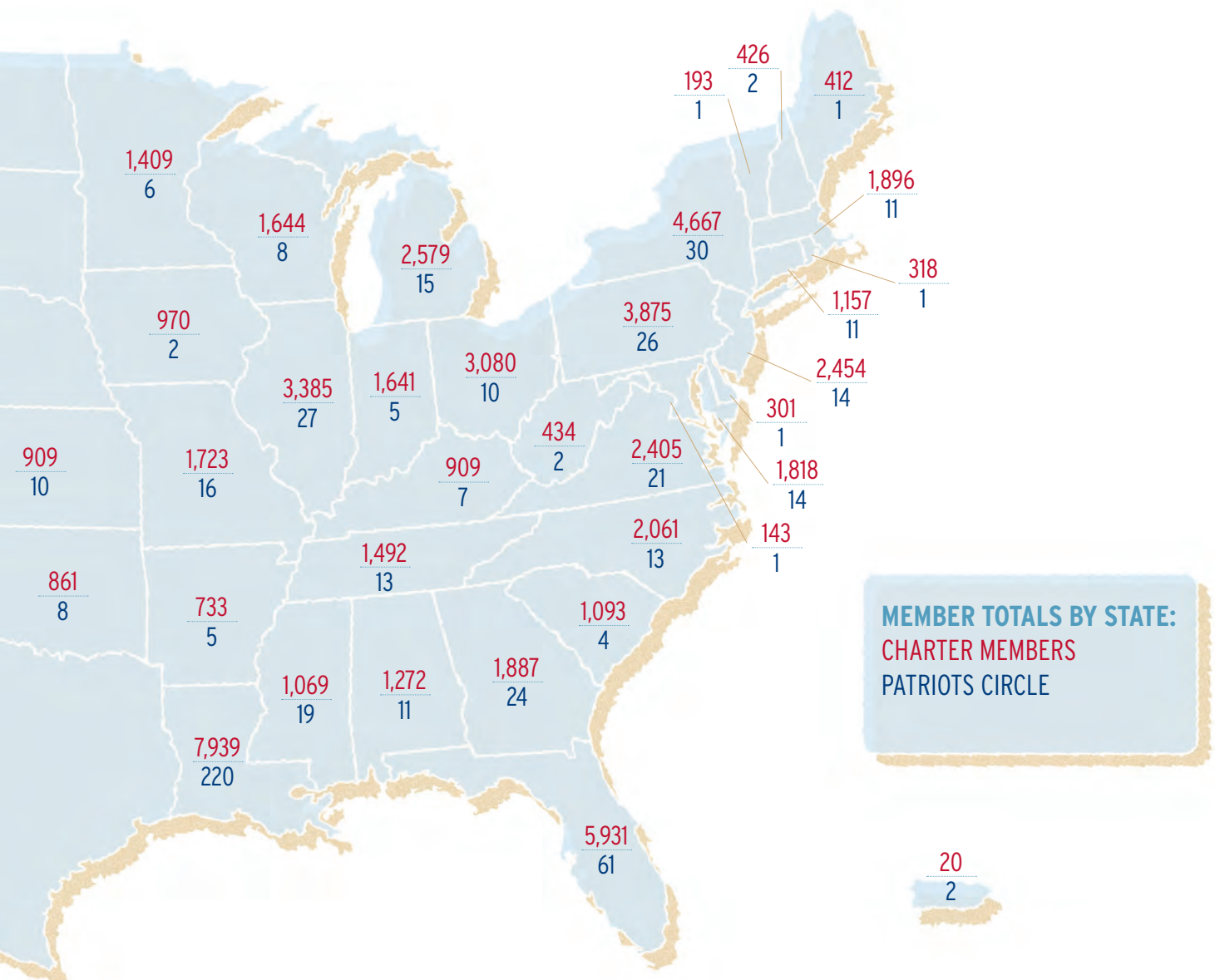
PATRIOTS CIRCLE

When the Patriots Circle started at the Museum the number of members was approximately 150—mostly from New Orleans, Louisiana. This past year, the program hit a new high in membership and revenue.

Through gifts ranging from \$1,000 to \$10,000, over 800 individuals and organizations representing just about every state provided \$1.6 million in operational support for the Museum during fiscal year 2013. Patriots Circle member contributions were a huge help in developing new educational programming and special exhibits and maintaining the quality of the Museum’s existing exhibit galleries.

A special thank you goes to the Museum’s Board of Trustees. As testament to their support of the mission of The National WWII Museum, Trustees contributed a combined total of over \$400,000 to the Patriots Circle between July 1, 2012, and June 30, 2013.

Knowing that the leadership of the Museum was willing to contribute their own funds to help the Museum was great encouragement to members when deciding to renew their support.



PATRIOTS CIRCLE DONORS

The National WWII Museum thanks the following members for their generous support between July 1, 2011 and June 30, 2013. Their dedication makes our exhibits, educational programs and outreach initiatives possible. Together we are helping younger generations understand and learn from the war that changed the world.

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in the US Freedom Pavilion: The Boeing Center

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Marge Cooke became a WAVE as soon as she was old enough to enlist. Raised on a farm, she volunteered because her only brother had to stay and help her parents. She worked repairing aircraft instruments throughout World War II, attended the University of Wisconsin on the GI Bill and enjoyed a career with United Airlines working in reservations until she retired.

“The citizen driven efforts, the sense of duty and community, of personal generosity and sacrifice for the good of the whole country; that ideal that ‘We are all in this together’, are profoundly important values to me,” states Marge. “I support the Museum through the Patriots Circle to see these values preserved and passed on.”

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recovered from one of the machine guns.

Gal Sal's backdoor

.45 CALIBER AND PISTOL BELT RIG

In 1964, 23 years after "My Gal Sal" crashed in the Arctic, a routine Air Force flight spotted the wreck. Among the items retrieved was this sidearm of co-pilot U. Wilson McGoough, which made its way to the San Diego Aerospace Museum. It languished in a cardboard box for 47 years before being revived with

POCKET NOTEBOOK

2nd Lt. Donald Bone, bombardier aboard "My Gal Sal", kept a journal of the crew's ordeal on the Greenland ice cap in this notebook.

CONTROL YOKE FRAGMENT

Decades of arctic weather destroyed the control yokes of "My Gal Sal". This wooden portion survived. The aircraft's restoration used reproductions made to the original specifications.

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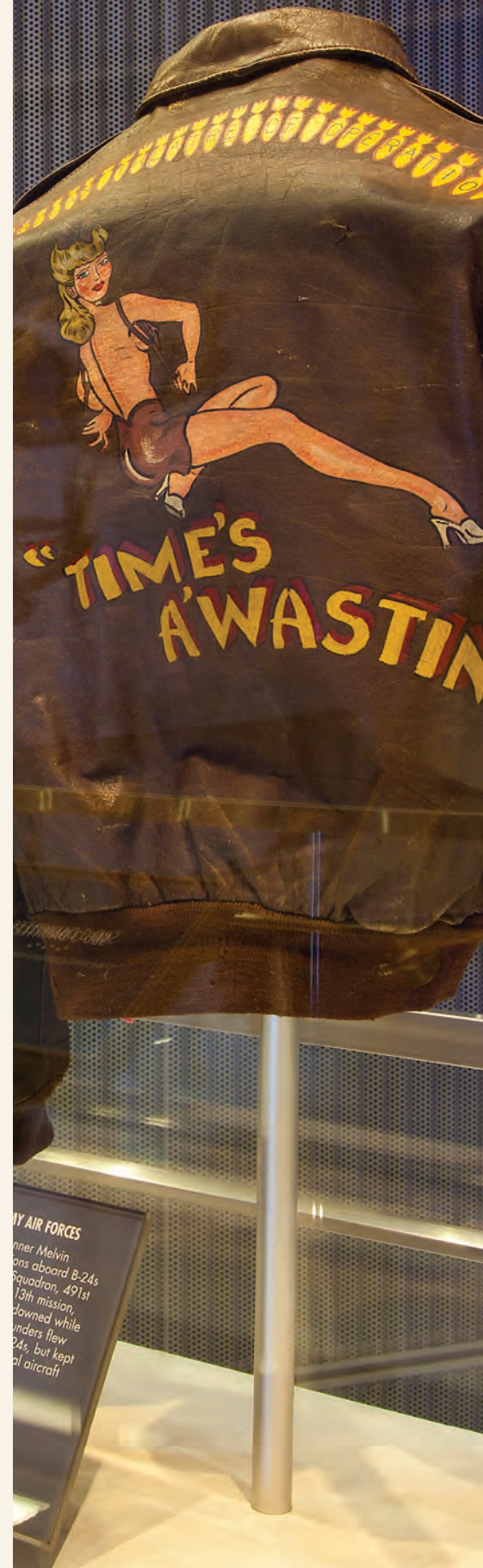
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MY AIR FORCES

...ner Melvin
...ons aboard B-24s
Squadron, 491st
13th mission,
downed while
...nders flew
...24s, but kept
...al aircraft

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TONY AND KAREN BUCKINGHAM

Tony and Karen Buckingham have been Patriots Circle members for the past nine years and, like many Patriots Circle members, have a family connection to World War II. Tony's father was a physicist on a team from John Hopkins University Applied Physics Laboratory. They developed the VT Radio Fuze that was used in the Pacific and was a significant factor in the Battle of the Bulge and ending the war in Europe.

With a heritage like Tony's, it's no surprise that he is passionate about the Museum's educational programs that engage students in exploring the history and lessons of World War II. We applaud the Buckinghams for initiating a project that encourages Patriots Circle members to share their complimentary Museum admission passes with the Education Department, who in turn distribute to schools in need.

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IHO - Albert Whaley, WWII Veteran
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Final Mission: The USS Tang Submarine Experience in the US Freedom Pavilion: The Boeing Center



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IHO - Pvt. Harry Sutton, KIA, Sword Beach

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Mr. David Underwood

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 Margie and Sandy Villere
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 IHO - Richard Yunghans, WWII Veteran
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 IHO - Morris Wax
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 IHO - Edward G. Weber, WWII Veteran

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 IHO - L. Austin Weeks, WWII Veteran
 IHO - Karleton B. Wulf, WWII Veteran

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 IHO - John Ed Phillips, WWII Veteran

James H. Whedon

Dr. and Mrs. John S. White II
 IHO - Roy T. Michael, Pacific
 IHO - Floyd Smurr, D-Day/Normandy
 IHO - William White, North Africa



THE CAHOON FAMILY

The Cahoon family story started in New Orleans when Robert Cahoon and his lovely wife chose the city as their honeymoon destination over 60 years ago. Their story continued decades later when, surrounded by his family, the World War II Veteran stooped down to get a closer look at his newly installed brick. In total, almost a dozen family members from Alabama, Tennessee, and Kentucky traveled to The National WWII Museum to experience this moment.

Four generations of family members all dressed in red, white, and blue took turns getting pictures with their honoree before heading back inside the Museum. The United States Army Air Corps veteran who fought in the Pacific and transported cargo in a C-47 plane over New Guinea gave a courageous salute, a memory that will last his entire family a lifetime.

John P. Whitecar, Jr., M.D., WWII Veteran

Frank D. and Helen Whitehead
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 IHO - Ichiro Yoshihashi, WWII Veteran

John L. Young
 IHO - Bill Mullett

Philip Young, WWII Veteran

Marie Zinnante
 IHO - Charles F. Zinnante

CONSOLIDATED STATEMENT OF ACTIVITIES AND CHANGES IN NET ASSETS FY2013

The National World War II Museum, Inc.
and Subsidiaries June 30, 2013
(with comparative totals for 2012 and 2011)

	2013				2012	2011
	Unrestricted	Temporarily Restricted	Permanently Restricted	Totals	Totals	Totals
Support and Revenues						
Grants	\$ 639,247	\$ 4,139,708	\$	\$ 4,778,955	12,523,397	6,468,840
Contributions:						
Capital Campaign		6,718,085		6,718,085	7,687,948	15,104,641
Endowment			1,255,746	1,255,746	953,382	8,498
Other	2,260,972			2,260,972	2,652,305	2,257,091
Tax credit incentives					1,370,697	3,806,664
Memberships	6,098,108			6,098,108	6,194,959	5,441,047
Admissions	7,964,849			7,964,849	6,031,704	5,618,145
Facilities and property rental	747,968			747,968	637,431	592,348
Sponsored events and conferences	1,489,055	508,257		1,977,312	1,451,503	1,830,579
Food and Beverage	4,983,879			4,983,879	4,588,251	4,196,577
Gift shop	1,965,845			1,965,845	1,667,045	1,430,755
Investment income (loss)	2,028,433	265,407		2,293,840	1,004,693	2,500,479
Sponsorships	517,700			517,700	33,726	39,680
Miscellaneous	643,413			643,413	15,695	46,182
Net assets released from restrictions	14,638,647	(14,638,647)				
Total support and revenues	43,978,116	(3,007,190)	1,255,746	42,266,672	46,812,736	49,341,526
Expenses						
Capital Campaign fundraising and other	1,652,616			1,652,616	1,453,168	1,346,735
Depreciation	5,242,117			5,242,117	5,736,230	5,506,394
Fundraising	1,836,606			1,836,606	2,023,821	1,351,491
Food and beverage - cost of sales	1,653,635			1,653,635	1,502,454	1,348,574
General and administrative	2,361,364			2,361,364	2,240,673	1,970,033
Gift shop merchandise sold	1,025,067			1,025,067	834,583	711,518
Interest - amortized	1,564,507			1,564,507	1,571,230	1,656,372
Interest - other	229,154			229,154	149,497	38,800
Museum expansion	906,895			906,895	987,712	851,467
Programs and operations - personnel costs	8,713,780			8,713,780	7,791,715	6,963,059
Programs and operations - other costs	9,875,497			9,875,497	8,129,334	7,922,951
Total expenses	35,061,238			35,061,238	32,420,417	29,936,854
Changes in Net Assets	8,916,878	(3,007,190)	1,255,746	7,165,434	14,392,319	19,404,672
Net Assets						
Beginning of year	116,380,302	21,475,203	5,699,305	143,544,810	129,162,491	109,757,819
End of year	<u>\$125,297,180</u>	<u>\$ 18,468,013</u>	<u>\$ 6,955,051</u>	<u>\$150,720,244</u>	<u>\$143,554,810</u>	<u>\$129,162,491</u>

CONSOLIDATED STATEMENT OF FINANCIAL POSITION JUNE 30, 2013

The National World War II Museum, Inc.
and Subsidiaries June 30, 2013
(with comparative totals for 2012 and 2011)

	2013	2012	2011
Assets			
Cash and cash equivalents	\$ 14,294,136	\$ 26,231,634	\$ 13,020,470
Investments	8,413,588	7,394,942	9,022,995
Unconditional promises to give:			
Capital Campaign, net of allowances	13,673,689	15,197,612	15,496,118
Endowment, net of allowances	1,502,543	770,061	35,680
Other, net of allowances	1,262,550	1,513,630	966,069
Grants receivable			2,000,000
Notes receivable	43,661,332	41,908,763	32,336,919
Gift shop inventory	668,902	672,391	648,230
Other assets	2,718,747	5,303,716	4,302,495
Property and equipment, net of accumulated depreciation	139,321,640	111,769,291	101,559,148
Collections	8,222,373	7,174,407	6,461,379
Totals	\$233,739,500	\$217,936,447	\$185,849,503
Liabilities			
Accounts payable trade	\$ 761,468	\$ 456,381	\$ 760,255
Construction projects payable	6,955,156	2,606,995	1,719,476
Accrued expenses	1,555,939	1,492,768	1,315,206
Deferred revenue	766,881	768,313	651,504
Notes payable	72,820,758	68,761,020	51,921,480
Line of credit	159,054	296,160	319,091
Total liabilities	\$ 83,019,256	\$ 74,381,637	\$ 56,687,012
Net Assets			
Unrestricted:			
Board designated	\$ 7,555,969	\$ 5,826,798	\$ 4,604,095
Undesignated	117,741,211	110,553,504	98,083,438
Total unrestricted net assets	125,297,180	116,380,302	102,687,533
Temporarily restricted	18,468,013	21,475,203	21,729,035
Permanently restricted	6,955,051	5,699,305	4,745,923
	150,720,244	143,554,810	129,162,491
Totals	\$ 233,739,500	\$ 217,936,447	\$ 185,849,503

The Laborde Services Gallery in the
US Freedom Pavilion: The Boeing Center



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